

	December 31		
	2025	2024	Change
Combined Balance Sheets			
<u>Assets</u>			
Current assets	\$ 1,267,496	\$ 1,244,408	\$ 23,088
Assets limited as to use, net of current portion	2,542,752	2,280,075	262,677
Property and equipment, net	1,582,596	1,572,549	10,047
Other assets	380,689	371,844	8,845
Total assets	<u>\$ 5,773,533</u>	<u>\$ 5,468,876</u>	<u>\$ 304,657</u>
<u>Liabilities and net assets</u>			
Current liabilities	\$ 723,747	\$ 696,593	\$ 27,154
Other non-current liabilities	436,247	426,411	9,836
Long-term debt, net of current portion	1,474,940	1,582,707	(107,767)
Total liabilities	\$ 2,634,934	\$ 2,705,711	\$ (70,777)
Net assets	3,138,599	2,763,165	375,434
Total liabilities and net assets	<u>\$ 5,773,533</u>	<u>\$ 5,468,876</u>	<u>\$ 304,657</u>

	Year Ended December 31		
	2025	2024	Change
Combined Statements of Operations and Changes in Net Assets			
Revenue	\$ 5,016,282	\$ 4,763,221	\$ 253,061
Operating expenses	4,730,253	4,476,833	253,420
Earnings before fixed expenses and other gains	286,029	286,388	(359)
Fixed expenses	221,734	213,764	7,970
Patient service margin	64,295	72,624	(8,329)
Investment gain	171,582	119,517	52,065
Operating gain	235,877	192,141	43,736
Non-operating gains	102,521	43,705	58,816
Excess of revenue over expenses	338,398	235,846	102,552
Other gains	16,391	9,834	6,557
Increase in net assets without donor restrictions	354,789	245,680	109,109
Increase in net assets with donor restrictions	20,645	22,943	(2,298)
Increase in net assets	375,434	268,623	106,811
Net assets at beginning of year	2,763,165	2,494,542	268,623
Net assets at end of year	<u>\$ 3,138,599</u>	<u>\$ 2,763,165</u>	<u>\$ 375,434</u>

	Year Ended December 31		
	2025	2024	Change
Combined Statements of Cash Flows			
Net cash (used in) provided by operating activities	\$ 226,722	\$ 258,747	\$ (32,025)
Cash used to purchase property and equipment	(152,218)	(248,932)	96,714
Net cash provided by (used in) other investing activities	4,146	(4,073)	8,219
Net cash provided by (used in) financing activities	(8,957)	(3,852)	(5,105)
Increase (decrease) in cash and cash equivalents	69,693	1,890	67,803
Cash, cash equivalents, and restricted cash at beginning of year	267,153	265,263	1,890
Cash, cash equivalents, and restricted cash at end of year	<u>\$ 336,846</u>	<u>\$ 267,153</u>	<u>\$ 69,693</u>

	Year Ended December 31		
	2025	2024	Change
Community Benefits			
Charity care	\$ 15,704	\$ 17,165	\$ (1,461)
Educational support	147,145	98,555	48,590
Sponsorships	1,148	2,547	(1,399)
Community cancer initiatives	7,399	6,867	532
Community service activities	1,525	1,615	(90)
Other community benefits	42,465	21,647	20,818
Total	<u>\$ 215,386</u>	<u>\$ 148,396</u>	<u>\$ 66,990</u>